

Medical emergency teams and end-of-life care: a systematic review

Li H Tan and Anthony Delaney

Over the past decade, there has been widespread implementation of medical emergency teams (METs) or rapid response teams (RRTs) in hospitals, in an attempt to reduce the incidence of cardiac arrests, adverse events, hospital mortality and unanticipated intensive care unit admissions.¹⁻⁵ These teams are trained to identify and treat acute cardiac, respiratory and neurological emergencies, to work efficiently in multidisciplinary teams and to communicate effectively.^{6,7}

Patients who need the services of an MET often have significant comorbidity and, overall, limited life expectancy.⁸⁻¹⁰ There is emerging evidence that one of the more common interventions delivered by METs is to initiate discussion about end-of-life (EOL) care, such as limitation-of-medical-therapies (LOMT) and not-for-resuscitation (NFR) orders.¹⁰⁻¹² If METs are frequently involved with EOL issues when called to attend patients, it is important they are appropriately trained and equipped to deal with these situations. The training offered to METs should reflect the clinical scenarios that they encounter. It is not known how commonly METs deal with EOL issues and if this should form an aspect of their training, how commonly they deal with patients with LOMTs, nor how often METs implement palliative treatments for patients deemed unsuitable for more invasive therapy.

We undertook this systematic review to assess the frequency of EOL interventions, including issuing of do not resuscitate (DNR) or NFR orders by METs in comparison with other commonly performed ward interventions during the activation of MET.

Methods

Search strategy

We conducted an electronic literature search using the PubMed and Embase databases. We used medical subject heading and keyword searches for "medical emergency team" or "rapid response team", combined with keyword searches for "observational", "cohort" or "prospective" and "clinical trials", and the MESH terms "random allocation" or "therapeutic use". We examined reference lists and contacted authors who were experts in the field to identify any additional studies that might have been missed by the electronic database search. There was no language restriction. Each database was searched from inception

ABSTRACT

Background: The medical emergency team (MET) is now common in many hospitals. Apart from early identification and management of patients who are potentially unwell on the ward, the MET may also be involved in end-of-life (EOL) care. It is not known how often METs perform EOL interventions.

Methods: We performed a systematic review to identify the frequency of EOL interventions in comparison with other commonly performed interventions during MET calls. We searched PubMed, Embase and bibliographies of retrieved articles. Studies which reported METs that delivered EOL care were included. We assessed the validity of all included studies.

Results: Thirty-five studies met our inclusion criteria. We assessed the frequency of MET interventions and EOL care in 16 studies. Limitations of Medical Therapy (LOMT) were instituted in 1.7% to 30.8% of MET calls. Discussions regarding LOMT were frequently performed more commonly than resuscitation interventions such as endotracheal intubation. None of the included studies reported palliative care interventions after MET calls.

Conclusions: We show that EOL care is commonly delivered during MET calls, and should be emphasised in training for MET members.

Crit Care Resusc 2014; 16: 62-68

until October 2012. The search was performed independently by both of us.

Study selection

Titles and abstracts of all studies identified by the search were reviewed by both of us to assess if they could meet the study inclusion criteria. The inclusion criteria were that the study: reported the deployment of an MET or RRT; was a controlled trial or an observational study; and reported activities performed by METs in human subjects. Studies assessed by either of us as potentially meeting the inclusion criteria were retrieved and we assessed full-text articles (or abstracts of studies when the full text was not available) for meeting inclusion criteria. We included manuscripts that reported: results of randomised controlled trials or observa-

tional studies; activities performed by the MET or RRT; involvement of the MET or RRT in EOL decision making; and if the study population was adult humans. We applied the inclusion criteria and resolved any disagreement by discussion.

Validity appraisal and data extraction

The validity of all included manuscripts was assessed using two simple criteria: were any methods used to verify the data; and were the methods of the study defined a priori? We independently assessed each study and resolved any disagreement by discussion.

Data were extracted from each study into a study-specific database, according to the a-priori definitions. We recorded the frequency of EOL interventions, including assignment of NFR orders and palliation by the MET. We also recorded the NFR or DNR rates from before the MET calls. Commonly performed interventions by METs on the ward and patient dispositions after MET review were also recorded. We recorded baseline features of the MET hospital such as hospital type, number of beds and the composition of the METs. The total number of MET calls during the study period was also recorded.

Data analysis

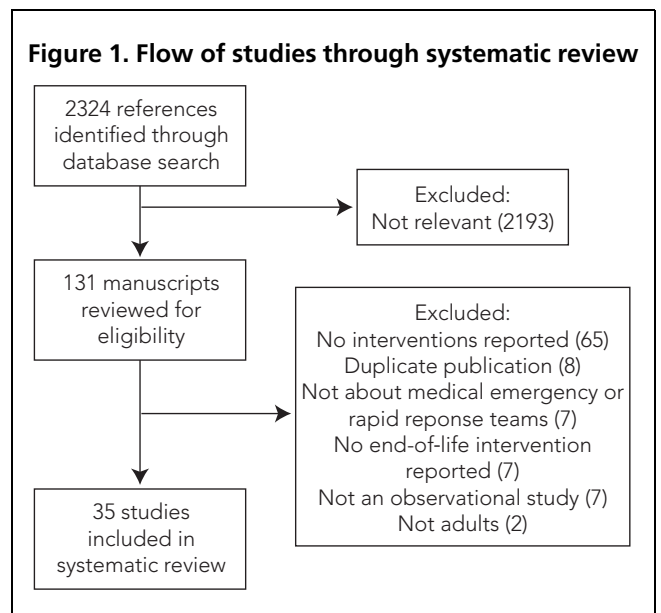
The primary analysis was descriptive. Data are summarised as counts and frequencies. When possible, we used the number of MET calls as the denominator and, if this was not available, we used the number of patients as the denominator.

Results

The electronic search retrieved 2323 references, and one further study¹³ was identified by a search of reference lists. A total of 131 articles were reviewed in full text, with 35 meeting the inclusion criteria.^{1,2,8,11,13-43} A total of 2289 studies were excluded because they were not relevant or did not meet inclusion criteria. The flow of the studies and reasons for exclusion are shown in Figure 1.

The characteristics of the studies and the results of the validity assessment are shown in Table 1.^{1,2,8,11,13-43} There were 22 tertiary hospitals, two district hospitals, two university hospitals, one teaching hospital, one community hospital and one metropolitan hospital. Two studies were conducted in mixed hospitals.^{23,40} Four studies did not report the type of hospital.^{24,25,33,35} Only one study fulfilled the validity criteria.¹⁸ Five studies reported data verification methods and 12 studies defined a-priori methods in their study.

Sixteen studies reported the frequency of interventions performed by the MET.^{1,13,14,16,21-23,26,28,30-32,34,35,40,43} The most



common interventions are shown in Table 2. In one study, LOMT was the equal most common intervention performed by the MET.²⁸ In five studies, LOMT was reported as being performed more frequently than endotracheal intubation. Although LOMT was commonly instituted in these studies (1.7%–30.8%), none of them reported initiation of palliative care treatment after institution of LOMT.

Table 3 shows the disposition of patients after an MET call. A significant proportion of patients were transferred to a higher level of care (range, 9.1%–57.7%). Patients with pre-existing DNR orders ranged from 6% to 34%. Table 4 shows the compositions of the METs. The staff members most commonly described as team leaders were registrars, although other team leaders included ICU specialists and registered nurses.^{13,15,21,27,30,34,35,39-41}

Discussion

We performed a systematic review to determine how frequently METs are dealing with issues involved in EOL care. We found that EOL interventions were commonly performed by METs. Initiation of LOMT was performed in many of the studies more commonly than ICU interventions such as endotracheal intubation, basic and advanced life support, and vasopressor and inotropic support. METs are commonly led by medical personnel at the registrar level.^{44,45} Given the relative frequency with which METs initiate LOMT discussions (compared with delivering acute resuscitative interventions) and the frequency with which patients with pre-existing LOMT orders are encountered by METs, it is imperative that training for METs has a focus on EOL issues.

Table 1. Baseline characteristics and validity of included studies

| Study first author | Year | Hospital type | Beds | Study design | Data verification* | A-priori methods† |
|-----------------------------|------|------------------------|----------|----------------------|--------------------|-------------------|
| Baxter ¹³ | 2008 | Tertiary | 900 | Audit | No | No |
| Beitler ¹⁴ | 2011 | Tertiary | 809 | Prospective cohort | No | Yes |
| Bellomo ¹ | 2003 | Tertiary | NR | Before and after | No | Yes |
| Boniatti ¹⁵ | 2010 | University | 794 | Retrospective cohort | No | No |
| Buist ² | 2002 | Tertiary | 300 | Audit | No | No |
| Calzavacca ¹⁶ | 2009 | Tertiary | NR | Retrospective cohort | No | No |
| Calzavacca ¹⁷ | 2010 | Tertiary | 400 | Prospective cohort | No | Yes |
| Calzavacca ¹⁸ | 2008 | Tertiary | 400 | Prospective cohort | Yes | Yes |
| Calzavacca ¹⁹ | 2010 | Tertiary | 400 | Retrospective cohort | No | Yes |
| Casamento ²⁰ | 2008 | Metropolitan | NR | Prospective cohort | Yes | No |
| Chan ²¹ | 2008 | Tertiary | 404 | Prospective cohort | No | No |
| Dacey ²² | 2007 | Community | 350 | Prospective cohort | No | Yes |
| Downey ⁸ | 2008 | Tertiary | 400 | Retrospective cohort | No | Yes |
| Flabouris ²³ | 2010 | Multiple | NR | Prospective cohort | No | Yes |
| Georgeto ²⁴ | 2011 | NR | NR | Before and after | No | No |
| Gray ²⁵ | 2011 | NR | NR | Before and after | No | No |
| Hourihan ²⁶ | 1995 | Tertiary | 460 | Prospective cohort | No | No |
| Jäderling ²⁷ | 2011 | Tertiary | 650, 400 | Prospective cohort | No | No |
| Jones ¹¹ | 2012 | University | NR | Prospective cohort | Yes | No |
| Kenward ²⁸ | 2004 | District general | 700 | Prospective cohort | No | No |
| Knott ²⁹ | 2011 | Tertiary | 450 | Retrospective cohort | No | Yes |
| Konrad ³⁰ | 2010 | Tertiary | 900 | Before and after | No | No |
| Laurens ³¹ | 2011 | District | 150 | Before and after | No | No |
| Lighthall ³² | 2010 | Tertiary | 150 | Before and after | No | No |
| Low ³³ | 2010 | NR | 770 | Audit | No | No |
| Medina-Rivera ³⁴ | 2010 | Teaching | 331 | Retrospective cohort | No | No |
| Meyenaar ³⁵ | 2011 | NR | NR | Retrospective cohort | No | No |
| Micallef ³⁶ | 2011 | Tertiary | 650 | Prospective cohort | Yes | No |
| Quach ³⁷ | 2008 | Tertiary | 400 | Retrospective cohort | No | Yes |
| Schneider ³⁸ | 2011 | Tertiary | 400 | Retrospective cohort | No | No |
| Shah ³⁹ | 2011 | Tertiary | NR | Retrospective cohort | No | No |
| Stelfox ⁴⁰ | 2012 | 2 district, 1 tertiary | 2040 | Retrospective cohort | No | Yes |
| Tirkkonen ⁴¹ | 2013 | Tertiary | 769 | Prospective cohort | No | Yes |
| Trinkle ⁴² | 2011 | Tertiary | 650 | Retrospective cohort | Yes | No |
| Wong ⁴³ | 2005 | Tertiary | NR | Prospective cohort | No | No |

NR = not reported. * Study authors described a method of checking data source. † The protocol was defined clearly and explicitly a priori.

Our study has several strengths. We used robust methods, ensuring that our study was compliant with current recommendations for the conduct and reporting of systematic reviews of observational studies.⁴⁶ We identified published and unpublished studies and were able to obtain additional data directly from study authors. The differing settings and compositions of METs included mean that the results are generalisable. Our study also has several weaknesses: few studies reported methods of data verification

and few had a-priori methods; and the quantitative results were not presented in a way that would allow quantitative synthesis.

Many of the included studies recorded the frequency with which the MET instituted LOMT and NFR orders, but none reported the frequency of palliative care interventions implemented by the MET.⁴⁷ This is in contrast to a recent retrospective study which showed an improvement in palliative care following institution

Table 2. Interventions performed by medical emergency teams, including limitations-of-medical-therapy orders, n (%)

| Study first author | IR 1 | IR 2 | IR 3 | IR 4 | IR 5 | IR 6 | IR 7 | IR 8 | IR 9 | IR 10 | Other |
|-----------------------------|--|-----------------------------|-------------------------------|--|--------------------------------|----------------------------|--------------------------------|-----------------------------|----------------------------------|----------------------------|--------------------------|
| Baxter ¹³ | O ₂ 743 (38.5%) | Fluids 618 (32%) | Br'dilator 290 (15%) | Diuretics 193 (10%) | V'pressor 154 (8%) | LOMT 154 (8%) | A'arrhythmic 135 (7%) | NIV 135 (7%) | Tr'ostomy 116 (6%) | CVS med. 116 (6%) | Intub. 97 (5%) |
| Beitler ¹⁴ | O ₂ 538 (62.9%) | Fluids 247 (28.9%) | Intub. 140 (16.4%) | Br'dilator 112 (13.1%) | Suction 98 (11.5%) | Seizure Rx 83 (9.7%) | V'pressor 82 (9.6%) | LOMT 70 (8.2%) | A'arrhythmic 69 (8.1%) | Diuretic 63 (7.4%) | Glucose 57 (6.7%) |
| Bellomo ¹ | O ₂ 21 (21.2%) | Fluids 18 (18.2%) | IV acc. 18 (18.2%) | Diuretic 11 (11.1%) | NIV 9 (9.1%) | Br'dilator 8 (8.1%) | BVM 6 (6.1%) | GTN 6 (6.1%) | Seizure Rx 5 (5.1%) | V'pressor 5 (5.1%) | LOMT 2 (2%) |
| Calzavacca ¹⁶ | O ₂ 930 (41.6%) | Fluids 439 (19.6%) | Circ. supp. 306 (13.7%) | Diuretic 260 (11.6%) | Drug manage. 156 (7%) | LOMT 141 (6.3%) | NIV 140 (6.3%) | IV acc. 114 (5.1%) | V'pressor 93 (4.2%) | Intub. 82 (3.7%) | NA |
| Chan ²¹ | IV acc. 150 (39.9%) | Fluids 60 (16%) | NIV 41 (10.9%) | Intub. 28 (7.4%) | CVC 28 (7.4%) | Diuretics 27 (7.2%) | Naloxone 20 (5.3%) | GTN 18 (4.8%) | Suction 18 (4.8%) | Seizure Rx 14 (3.7%) | LOMT 8 (2.1%) |
| Dacey ²² | O ₂ 299 (86.9%) | Medical Rx 203 (59%) | Fluids 110 (32%) | Br'dilator 65 (18.9%) | ACLS 58 (16.9%) | Suction 38 (11%) | Intub. 38 (11%) | LOMT 35 (10.2%) | NIV 34 (9.9%) | BLS 11 (3.2%) | NA |
| Flabouris ²³ | O ₂ 1102 (59.1%) | IV acc. 649 (34.8%) | Fluids 552 (29.6%) | Seizure Rx 503 (27%) | BVM 337 (18.1%) | BLS 214 (11.5%) | A'arrhythmic 209 (11.5%) | Ventil. 196 (10.5%) | LOMT 184 (9.9%) | Suction 168 (9%) | Intub. 166 (8.9%) |
| Hourihan ²⁶ | Ventil. 97 (33%) | Fluids 89 (30.3%) | Intub. 77 (26.2%) | V'pressor 60 (20.4%) | O ₂ 60 (17%) | ACLS 26 (8.8%) | NIV 24 (8.2%) | Blood trans. 7 (2.4%) | LOMT 5 (1.7%) | NA | NA |
| Kenward ²⁸ | O ₂ , fluids 32 (23.5%) | LOMT 32 (23.5%) | BLS 31 (22.8%) | O ₂ , med. 29 (21.3%) | O ₂ 13 (9.6%) | Med. 6 (4.4%) | Fluids 1 (0.7%) | NA | NA | NA | NA |
| Konrad ³⁰ | O ₂ 482 (70%) | Fluids 324 (47%) | ABG 262 (38%) | LOMT 124 (18%) | NA | NA | NA | NA | NA | NA | NA |
| Laurens ³¹ | O ₂ 251 (84.8%) | Med. 194 (65.5%) | IV acc. 166 (56.1%) | Fluids 123 (41.6%) | Suction 59 (19.9%) | LOMT 55 (18.6%) | Intub. 51 (17.2%) | CPR 47 (15.9%) | Defib. 18 (6.1%) | NA | NA |
| Lighthall ³² | O ₂ 68 (18%) | ABG 67 (17.7%) | Fluids 60 (15.9%) | IV acc. 21 (5.6%) | NIV 19 (5%) | Intub. 13 (3.4%) | LOMT 10 (2.6%) | NA | NA | NA | NA |
| Medina-Rivera ³⁴ | O ₂ 16 (17.6%) | Fluids 16 (17.6%) | Intub. 13 (14.3%) | A'hypertens. 7 (7.7%) | LOMT 6 (6.6%) | V'pressor 5 (5.5%) | ACLS 4 (4.4%) | Diuretic 4 (4.4%) | Steroids 4 (4.4%) | A'convuls. 3 (3.3%) | Nebuliser 3 (3.3%) |
| Schneider ³⁸ | Amiodarone 273 (49%) | Magnesium 244 (43.8%) | Potassium 189 (33.9%) | IV acc. 173 (31.1%) | β-blocker 145 (26%) | Fluids 103 (18.5%) | Digoxin 64 (11.5%) | LOMT 32 (5.7%) | V'pressor 21 (3.8%) | NIV 21 (3.8%) | CVC 9 (1.6%) |
| Stelfox ⁴⁰ | O ₂ 2616 (67%) | Fluids 1251 (32%) | IV acc. 1104 (28.3%) | Suction 499 (12.8%) | Nebuliser 466 (11.9%) | IDC 372 (9.5%) | LOMT 329 (8.4%) | Intub. 301 (7.7%) | Vasoactive med. 176 (4.5%) | NG tube 154 (3.9%) | CVC 90 (2.3%) |
| Wong ⁴³ | O ₂ 11 (84.7%) | IV acc. 5 (38.5%) | IV fluids 5 (38.5%) | LOMT 4 (30.8%) | ABG 3 (23.1%) | Suction 1 (7.7%) | Suction 1 (7.7%) | NA | NA | NA | NA |

IR = intervention ranking. O₂ = oxygen. Br'dilator = bronchodilator. V'pressor = vasopressor. LOMT = limitation of medical therapy. A'arrhythmic = anti-arrhythmic. NIV = non-invasive ventilation. Tr'ostomy = tracheostomy. CVS = cardiovascular. Med. = medication. Intub. = intubation. Rx = therapy. IV acc. = intravenous access. BVM = bag valve mask. GTN = glyceryl trinitrate. Circ. supp. = circulatory support. Drug manage. = drug management. CVC = central venous catheter. ACLS = advanced cardiac life support. BLS = basic life support. Ventil. = ventilation. Blood trans. = blood transfusion. ABG = arterial blood gas. CPR = cardiopulmonary bypass. Defib. = defibrillation. A'hypertens. = antihypertensive. A'convuls. = anticonvulsant. IDC = indwelling catheter. NG = nasogastric.

Table 3. Disposition of patients after medical emergency team review

| Study first author | Total patients (n) | Total MET calls (n) | Transferred to higher level care, n (%) | DNR rate before MET (%) | LOMT orders, n (%) | Palliative care instituted |
|-----------------------------|--------------------|---------------------|---|-------------------------|--------------------|----------------------------|
| Baxter ¹³ | NR | 1931 | 637 (33%) | 20% | 154 (8%) | NR |
| Beitler ¹⁴ | 740 | 855 | 473 (55.3%) | NR | 70 (8.2%) | NR |
| Bellomo ¹ | NR | 99 | 18 (18.2%) | NR | 2 (2%) | NR |
| Boniatti ¹⁵ | 901 | 1051 | 489 (46.5%) | NR | 30 (2.9%) | NR |
| Buist ² | 124 | 152 | NR | NR | 13 (8.6%) | NR |
| Calzavacca ¹⁶ | 1167 | 2237 | 403 (18%) | 25% | 197 (8.8%) | NR |
| Calzavacca ¹⁷ | 200 | 200 | 35 (17.5%) | 15% | 19 (9.5%) | NR |
| Calzavacca ¹⁸ | 228 | 251 | 42 (16.7%) | 14% | 21 (8.4%) | NR |
| Calzavacca ¹⁹ | 1664 | 2237 | 267 (11.9%) | 23% | 141 (6.3%) | NR |
| Casamento ²⁰ | 195 | 218 | 60 (27.5%) | 19% | 24 (11%) | NR |
| Chan ²¹ | NR | 376 | 171 (45.5%) | NR | 8 (2.1%) | NR |
| Dacey ²² | NR | 344 | 140 (40.7%) | NR | 35 (10.2%) | NR |
| Downey ⁸ | 200 | 200 | NR | 8% | 46 (23%) | NR |
| Flabouris ²³ | NR | 1864 | 326 (17.5%) | NR | 184 (9.9%) | NR |
| Georgeto ²⁴ | 889 | NR | 406 (%NR) | NR | 34 (%NR) | NR |
| Gray ²⁵ | NR | 132 | 12 (9.1%) | NR | 31 (23.5%) | NR |
| Hourihan ²⁶ | NR | 294 | 53 (18%) | NR | 5 (1.7%) | NR |
| Jäderling ²⁷ | 3063 | NR | 616 (%NR) | 34% (K); 31% (A) | 400 (%NR) | NR |
| Jones ¹¹ | 518 | 652 | NR | 20% | 56 (8.6%) | NR |
| Kenward ²⁸ | 130 | 136 | 34 (25%) | NR | 32 (23.5%) | NR |
| Knott ²⁹ | 71 | NR | NR | 32% | 23 (%NR) | NR |
| Konrad ³⁰ | 540 | 689 | 146 (21.2%) | NR | 124 (18%) | NR |
| Laurens ³¹ | NR | 296 | 58 (19.6%) | NR | 55 (18.6%) | NR |
| Lighthall ³² | NR | 378 | 218 (57.7%) | NR | 10 (2.6%) | NR |
| Low ³³ | 880 | NR | 115 (%NR) | NR | 213 (%NR) | NR |
| Medina-Rivera ³⁴ | NR | 91 | NR | NR | 6 (6.6%) | NR |
| Meynaar ³⁵ | 981 | 1058 | 606 (57.3%) | NR | 88 (8.3%) | NR |
| Micallef ³⁶ | NR | 1458 | NR | 9% | 116 (8%) | NR |
| Quach ³⁷ | NR | 200 | 88 (44%) | 9% | 37 (18.5%) | NR |
| Schneider ³⁸ | 458 | 557 | 52 (9.3%) | 20% | 32 (5.7%) | NR |
| Shah ³⁹ | NR | 1206 | 659 (54.6%) | NR | 34 (2.8%) | NR |
| Stelfox ⁴⁰ | 3494 | 3905 | 664 (17%) | 31% | 329 (8.4%) | NR |
| Tirkkonen ⁴¹ | 458 | 569 | 155 (27.2%) | 6% | 34 (6%) | NR |
| Trinkle ⁴² | 443 | 575 | 145 (25.2%) | NR | 25 (4.3%) | NR |
| Wong ⁴³ | 22 | 13 | 4 (30.8%) | NR | 4 (30.8%) | NR |

MET = medical emergency team. DNR = do not resuscitate. LOMT = limitation of medical therapies. NR = not reported.

of an RRT. In a recent retrospective study, fewer than 20% of patients were referred to palliative or spiritual care services after a change in resuscitation orders.⁴⁸ The authors concluded, in a separate study, that EOL care is not improved despite the introduction of RRTs in their institutions.⁴⁹ EOL care and advance care planning are part of the National Safety and Quality Health

Service Standards, recently implemented to deliver more patient-centred care.

There are a number of reasons for poor uptake of EOL decision making. A recent systematic review identified patient-specific and doctor-specific factors which determine the likelihood of engaging in EOL care discussion.⁵⁰ An increasing emphasis on patient-centred care will create

a less paternalistic approach to medical care and, we hope, will more appropriately align patient autonomy with best interest for better patient outcomes. There is increasing evidence to suggest that unwell patients are more willing to participate in EOL care discussions than their treating doctors perceive them to be.⁵¹

There are some issues that warrant further investigation. It is less than optimal that EOL care decisions need to be made with the time pressure and stress of an MET call, when they could be made by the treating medical team well before the event. Identifying systematic methods to introduce more appropriate EOL care planning for patients at high risk of short-term mortality might be a useful research objective, if a little difficult to achieve.⁵²

Conclusions

METs are commonly required to attend patients and deal with EOL care. The training of METs should reflect this, and training on EOL issues should be a priority for MET programs.

Competing interests

None declared.

Author details

Li H Tan, Intensive Care Fellow¹

Anthony Delaney, Staff Specialist,¹ and Senior Lecturer²

1 Malcolm Fisher Intensive Care Unit, Royal North Shore Hospital, Sydney, NSW, Australia.

2 Northern Clinical School, Sydney Medical School, University of Sydney, Sydney, NSW, Australia.

Correspondence: doclhtan@yahoo.com

References

- Bellomo R, Goldsmith D, Uchino S, et al. A prospective before-and-after trial of a medical emergency team. *Med J Aust* 2003; 179: 283-7.
- Buist MD, Moore GE, Bernard SA, et al. Effects of a medical emergency team on reduction of incidence of and mortality from unexpected cardiac arrests in hospital: preliminary study. *BMJ* 2002; 324: 387-90.
- Bellomo R, Goldsmith D, Uchino S, et al. Prospective controlled trial of effect of medical emergency team on postoperative morbidity and mortality rates. *Crit Care Med* 2004; 32: 916-21.
- Bristow PJ, Hillman KM, Chey T, et al. Rates of in-hospital arrests, deaths and intensive care admissions: the effect of a medical emergency team. *Med J Aust* 2000; 173: 236-40.
- Salamonson Y, Kariyawasam A, Van Heere B, O'Connor C. The evolutionary process of Medical Emergency Team (MET) implementation: reduction in unanticipated ICU transfers. *Resuscitation* 2001; 49: 135-41.
- Hillman K, Chen J, Cretikos M, et al. Introduction of the medical emergency team (MET) system: a cluster-randomised controlled trial. *Lancet* 2005; 365: 2091-7.
- DeVita MA, Schaefer J, Lutz J, et al. Improving medical emergency team (MET) performance using a novel curriculum and a computerized human patient simulator. *Qual Saf Health Care* 2005; 14: 326-31.
- Downey AW, Quach JL, Haase M, et al. Characteristics and outcomes of patients receiving a medical emergency team review for acute change in conscious state or arrhythmias. *Crit Care Med* 2008; 36: 477-81.
- Jones D, Egi M, Bellomo R, Goldsmith D. Effect of the medical emergency team on long-term mortality following major surgery. *Crit Care* 2007; 11: R12.
- Jones D, Opdam H, Egi M, et al. Long-term effect of a Medical Emergency Team on mortality in a teaching hospital. *Resuscitation* 2007; 74: 235-41.
- Jones DA, Bagshaw SM, Barrett J, et al. The role of the medical emergency team in end-of-life care: a multicenter, prospective, observational study. *Crit Care Med* 2012; 40: 98-103.
- Chen J, Flabouris A, Bellomo R, et al. The Medical Emergency Team System and not-for-resuscitation orders: results from the MERIT study. *Resuscitation* 2008; 79: 391-7.
- Baxter AD, Cardinal P, Hooper J, Patel R. Medical emergency teams at The Ottawa Hospital: the first two years. *Can J Anaesth* 2008; 55: 223-31.
- Beitler JR, Link N, Bails BB, et al. Reduction in hospital-wide mortality after implementation of a rapid response team: a long-term cohort study. *Crit Care* 2011; 15: R269.
- Boniatti MM, Azzolini N, da Fonseca DL, et al. Prognostic value of the calling criteria in patients receiving a medical emergency team review. *Resuscitation* 2010; 81: 667-70.
- Calzavacca P, Licari E, Haase M, et al. The activity of a medical emergency team at an Australian teaching hospital. *Eur J Anaesthesiol Suppl* 2009; 26 (S45).
- Calzavacca P, Licari E, Tee A, et al. The impact of Rapid Response System on delayed emergency team activation patient characteristics and outcomes--a follow-up study. *Resuscitation* 2010; 81: 31-5.
- Calzavacca P, Licari E, Tee A, et al. A prospective study of factors influencing the outcome of patients after a Medical Emergency Team review. *Intensive Care Med* 2008; 34: 2112-6.
- Calzavacca P, Licari E, Tee A, et al. Features and outcome of patients receiving multiple Medical Emergency Team reviews. *Resuscitation* 2010; 81: 1509-15.
- Casamento AJ, Dunlop C, Jones DA, Duke G. Improving the documentation of medical emergency team reviews. *Crit Care Resusc* 2008; 10: 29.
- Chan PS, Khalid A, Longmore LS, et al. Hospital-wide code rates and mortality before and after implementation of a rapid response team. *JAMA* 2008; 300: 2506-13.
- Dacey MJ, Mirza ER, Wilcox V, et al. The effect of a rapid response team on major clinical outcome measures in a community hospital. *Crit Care Med* 2007; 35: 2076-82.
- Flabouris A, Chen J, Hillman K, et al. Timing and interventions of emergency teams during the MERIT study. *Resuscitation* 2010; 81: 25-30.
- Georgeto AAFS, Tanita MT, Taguti PS, et al. Improved outcome of critically ill patients treated by the Rapid Response Team outside the intensive care unit. *Crit Care* 2011; 15 Suppl 2: P56.
- Gray R, Morgan L, Smith H, et al. The outcomes following the introduction of a medical emergency team. *Intensive Care Med* 2011; 37: S226.

Table 4. Composition of medical emergency teams (METs)

| Personnel | MET senior | Other members |
|--|------------|---------------|
| Medical staff | | |
| Intensive care unit specialist | 8 | 1 |
| Intensive care unit registrar or fellow | 13 | 0 |
| Medical registrar | 3 | 6 |
| Surgical registrar | 0 | 1 |
| Anaesthetist | 0 | 5 |
| Other (physician assistant, principal house officer) | 2 | – |
| Nursing staff | | |
| Intensive care unit | 2 | 23 |
| Emergency department | 0 | 1 |
| Unspecified | 0 | 11 |
| Other staff | | |
| Pharmacist | 0 | 1 |
| Respiratory therapist | 0 | 8 |
| Orderly | 0 | 1 |
| Not reported | 8 | 15 |

- 26 Hourihan F, Bishop G, Hillman KM, et al. The medical emergency team: a new strategy to identify and intervene in high-risk patients. *Clinical Intensive Care* 1995; 6: 269-72.
- 27 Jäderling G, Calzavacca P, Bell M, et al. The deteriorating ward patient: a Swedish-Australian comparison. *Intensive Care Med* 2011; 37: 1000-5.
- 28 Kenward G, Castle N, Hodgetts T, Shaikh L. Evaluation of a medical emergency team one year after implementation. *Resuscitation* 2004; 61: 257-63.
- 29 Knott CI, Psirides AJ, Young PJ, Sim D. A retrospective cohort study of the effect of medical emergency teams on documentation of advance care directives. *Crit Care Resusc* 2011; 13: 167-74.
- 30 Konrad D, Jäderling G, Bell M, et al. Reducing in-hospital cardiac arrests and hospital mortality by introducing a medical emergency team. *Intensive Care Med* 2010; 36: 100-6.
- 31 Laurens N, Dwyer T. The impact of medical emergency teams on ICU admission rates, cardiopulmonary arrests and mortality in a regional hospital. *Resuscitation* 2011; 82: 707-12.
- 32 Lighthall GK, Parast LM, Rapoport L, Wagner TH. Introduction of a rapid response system at a United States veterans affairs hospital reduced cardiac arrests. *Anesth Analg* 2010; 111: 679-86.
- 33 Low A, Pawade T, Sonksen J, Pandit D. Analysis of workload of a medical emergency team: over a year in a district general hospital in the UK. Intensive Care Medicine Conference: 23rd Annual Congress of the European Society of Intensive Care Medicine, ESICM Barcelona Spain Conference Start. 2010; 36(pp S210).
- 34 Medina-Rivera B, Campos-Santiago Z, Palacios AT, Rodriguez-Cintrón W. The effect of the Medical Emergency Team on unexpected cardiac arrest and death at the VA Caribbean Healthcare System: a retrospective study. *Crit Care Shock* 2010; 13: 98-105.
- 35 Meynaar IA, van Dijk H, Visser SS, et al. [Rapid response system in derangement of vital signs: five years experience in a large general hospital] [Dutch]. *Ned Tijdschr Geneeskd* 2011; 155: A3257.
- 36 Micallef S, Skrifvars MB, Parr MJA. Level of agreement on resuscitation decisions among hospital specialists and barriers to documenting do not attempt resuscitation (DNAR) orders in ward patients. *Resuscitation* 2011; 82: 815-8.
- 37 Quach JL, Downey AW, Haase M, et al. Characteristics and outcomes of patients receiving a medical emergency team review for respiratory distress or hypotension. *J Crit Care* 2008; 23: 325-31.
- 38 Schneider A, Calzavacca P, Jones D, Bellomo R. Epidemiology and patient outcome after medical emergency team calls triggered by atrial fibrillation. *Resuscitation* 2011; 82: 410-4.
- 39 Shah SK, Cardenas VJ Jr, Kuo YF, Sharma G. Rapid response team in an academic institution: does it make a difference? *Chest* 2011; 139: 1361-7.
- 40 Stelfox HT, Hemmelgarn BR, Bagshaw SM, et al. Intensive care unit bed availability and outcomes for hospitalized patients with sudden clinical deterioration. *Arch Intern Med* 2012; 172: 467-74.
- 41 Tirkkonen J, Ylä-Mattila J, Olkkola KT, et al. Factors associated with delayed activation of medical emergency team and excess mortality: an Utstein-style analysis. *Resuscitation* 2013; 84: 173-8.
- 42 Trinkle RM, Flabouris A. Documenting Rapid Response System afferent limb failure and associated patient outcomes. *Resuscitation* 2011; 82: 810-4.
- 43 Wong K, Levy RD. Do surgeons need to look after unwell patients? The role of medical emergency teams. *ANZ J Surg* 2005; 75: 848-51.
- 44 Medical Emergency Team End-of-Life Care investigators. The timing of Rapid-Response Team activations: a multicentre international study. *Crit Care Resusc* 2013; 15: 15-20.
- 45 Morris A, Owen HM, Jones K, et al. Objective patient-related outcomes of rapid-response systems - a pilot study to demonstrate feasibility in two hospitals. *Crit Care Resusc* 2013; 15: 33-9.
- 46 Stroup DF, Berlin JA, Morton SC, et al. Meta-analysis of observational studies in epidemiology: a proposal for reporting. Meta-analysis Of Observational Studies in Epidemiology (MOOSE) group. *JAMA* 2000; 283: 2008-12.
- 47 Vazquez R, Gheorghe C, Grigoriyan A, et al. Enhanced end-of-life care associated with deploying a rapid response team: a pilot study. *J Hosp Med* 2009; 4: 449-52.
- 48 Downar J, Rodin D, Barua R, et al. Rapid response teams, do not resuscitate orders, and potential opportunities to improve end-of-life care: a multicentre retrospective study. *J Crit Care* 2013; 28: 498-503.
- 49 Downar J, Barua R, Rodin D, et al. Changes in end of life care 5 years after the introduction of a rapid response team: a multicentre retrospective study. *Resuscitation* 2013; 84: 1339-44.
- 50 Frost DW, Cook DJ, Heyland DK, Fowler RA. Patient and healthcare professional factors influencing end-of-life decision-making during critical illness: a systematic review. *Crit Care Med* 2011; 39: 1174-89.
- 51 Heyland DK, Tranmer J, O'Callaghan CJ, Gafni A. The seriously ill hospitalized patient: preferred role in end-of-life decision making? *J Crit Care* 2003; 18: 3-10.
- 52 A controlled trial to improve care for seriously ill hospitalized patients. The study to understand prognoses and preferences for outcomes and risks of treatments (SUPPORT). The SUPPORT Principal Investigators. *JAMA* 1995; 274: 1591-8. □